

MEMORANDUM FOR: 

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FYI. Background for John's statement: Paragraph 2 of the attached spells out the background of the 1985 capabilities study. In essence, Inman has led the effort to get the Community to focus on its long-range needs to rebuild the intelligence capabilities deemed necessary for the rest of the decade. Congress and the President have endorsed the study, giving us for the first time a blueprint for future budget needs. My guess is John can wax eloquently on this on his own, but you can provide the framework for getting it in.

Thanks.

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Date 03 MAY 1982

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minutes

14 August 1981  
EXCOM 9047-81

MEMORANDUM FOR: Executive Committee Members

FROM: Robert M. Gates  
Director, DCI/DDCI Executive StaffSUBJECT: Minutes of 4 August 1981 Executive Committee Meeting:  
Phase II - Intelligence Capabilities in 1985

1. The Executive Committee met on 4 August 1981 to review program proposals developed for Phase II of the National Security Council's Intelligence Capabilities in 1985 exercise. Admiral Inman chaired the session; participants included Messrs. McMahon (D/NFAC); Dirks (DDS&T); Stein (DDO); Fitzwater (DDA); Lipton (Compt); Ware (D/EE0); Briggs (IG); Sporkin (GC); Gates (D/OPP); and representatives from the teams that developed the program proposals. [redacted]

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2. Admiral Inman provided background on the genesis of the 1985 intelligence capabilities exercise. He noted his concern over the last five years that no headway was being made in the Intelligence Community in recovering from the drawdown of people and funds begun in 1969. Part of the problem, in his view, has been the failure of the bureaucracy to think about where it should be going in the future and to develop budgets to respond to these long-range requirements. He explained that discussions with the transition team about these concerns and about a Joint Chiefs of Staff paper on the lessons learned from the Iran experience culminated in Assistant to the President for National Security Affairs Richard Allen's memorandum initiating the 1985 Intelligence Capabilities effort. This exercise requires development of a broad statement of projected intelligence challenges for the late 1980s; an assessment of what could be done within existing programs to meet these challenges; and an estimate of what could be done with incremental augmentation of current capabilities. The latter should not be a detailed budget but a general framework that could provide guidance in developing programs for 1984 and the rest of the decade. The combination of these steps should produce a usable long-range planning document. [redacted]

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3. [redacted] (SA/D/NFAC), who has directed the Agency's effort to respond to Mr. Allen's memorandum, explained that in order to meet short deadlines, the Agency had combined the second and third phases of the exercise -- identifying existing capabilities and gaps and proposing incremental program increases to fill those gaps. [redacted] introduced the leaders of the teams that had identified potential deficiencies in intelligence capabilities and developed program proposals to deal with them. He explained the methodology they had used, the next steps in the exercise, and the desirability of the Executive Committee's general endorsement of the proposed program initiatives before presenting the latter to an interagency Staff Working Group. [redacted]

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